2021-2023 Title I, 1003 ESF-Focused Support Grant Letter of Interest (LOI) Application Due 11:59 p.m. CT, April 21, 2021  PAGE NOGA ID  ROGA ID	
thorizing legislation Elementary and Secondary Education Act (ESEA), P.L. 114-95, Section 1003, School Improvement	
s LOI application must be submitted via email to loiapplications@tea.texas.gov.	
e LOI application may be signed with a digital ID or it may be signed by hand. Both forms of signature acceptable.	
A must receive the application by 11:59 p.m. CT, April 21, 2021.	
ant period from July 8, 2021-September 30, 2023	
e-award costs permitted from Award Date	

## **Required Attachments**

- 1. Excel workbook with the grant's budget schedules (linked along with this form on the TEA Grants Opportunities page)
- 2. Pathway 1: Pathway 1 Supplemental Pathway Attachment
- 3. Pathway 2: Pathway 2 Supplemental Pathway Attachment

NOTE: All applicants MUST submit an appropriate Supplemental Pathway Attachment for EACH CAMPUS on behalf

of w	vhich the	applicant is applying.		
Amendment Number				
Amendment number (For amendments only; er	nter N/A v	when completing this forn	n to apply for grar	nt funds):
Applicant Information				
Organization Crockett ISD	CE	ON 113901 Campus Ele	mentary ES	C 06 DUNS 100074459
Address 1400 West Austin Street		City Crockett	ZIP 75835	Vendor ID 1756001231
Primary Contact John Emerich	Email [	john.emerich@crockettisc	l.net	Phone 936-544-2125
Secondary Contact Toni Nicol	Email [	toni.nicol@crockettisd.ne	t	Phone 936-852-5511
I understand that this application constitutes an binding agreement. I hereby certify that the info and that the organization named above has authoriding contractual agreement. I certify that any compliance with all applicable federal and state I further certify my acceptance of the requireme	ormation horized n y ensuing laws and nts conve	contained in this applicat me as its representative to g program and activity will I regulations. eyed in the following port	ion is, to the best obligate this orgal be conducted in ions of the LOI ap	of my knowledge, correct anization in a legally accordance and plication, as applicable,
and that these documents are incorporated by r  LOI application, guidelines, and instructions		∑ Deba	arment and Suspe	nsion Certification
⊠ General and application-specific Provisions a     Authorized Official Name John Emerich	and Assur		ying Certification Superintendent	
Email john.emerich@crockettjsd.net  Signature  SAS #		l	Phone 936-544-2	2125 Our 20 2021 Page 1 of 9

CDN 113901 Vendor ID 1756001231	Amendment #
Shared Services Arrangements	
Shared services arrangements (SSAs) are	NOT permitted for this grant.
Number of Campuses Included in this	Application
Pathway 1 0	
Pathway 2 1	
Statutory/Program Assurances	<b>这些数据的。但在对于他们的是对于</b>
The following assurances apply to this progr comply with these assurances.	am. In order to meet the requirements of the program, the applicant must
(replace) state mandates, State Board of E applicant provides assurance that state o because of the availability of these funds.	program funds will supplement (increase the level of service), and not supplant Education rules, and activities previously conducted with state or local funds. The r local funds may not be decreased or diverted for other purposes merely. The applicant provides assurance that program services and activities to be ary to existing services and activities and will not be used for any services or
	the application does not contain any information that would be protected by the t (FERPA) from general release to the public.
☑ 3. The applicant provides assurance to ad 2021-2023 Title I, ESF-Focused Support G	lhere to all the Statutory and TEA Program requirements as noted in the rant Program Guidelines.
	lhere to all the Performance Measures, as noted in the 2021-2023 Title I, ESFnes, and shall provide to TEA, upon request, any performance data necessary to
■ 5. The applicant provides assurance that Act Provisions and Assurances.	they accept and will comply with the requirements of Every Student Succeeds
	nic Information Resources (EIR) produced as part of this agreement will comply irements as specified in 1 TAC 206, 1 TAC Chapter 213, Federal Section 508 bility Guidelines.
	buses awarded this grant will engage in the Effective Schools Framework (ESF) eate a plan to be submitted to TEA that addresses the selected pathway aligned in the Effective Schools Framework (ESF).
8. The applicant ensures it will notify the will work in good faith with the Vetted I	ne Vetted Improvement Program provider of intent to apply and, if awarded, mprovement Program.
9. For all pathways, the applicant will but Profession and Contracted Services.	dget at least the minimum amount indicated in the Budget Object Code 6200 -

CDN	112001	V 1 15	1756001001
CDN	113901	Vendor ID	1756001231

Statutory/Program Assurances, cont'd.

- ☑ 10. The applicant will identify a campus leader, on each awarded campus, who will be responsible for managing the grant project.
- ☑ 11. The applicant will provide access to TEA and its Vetted Improvement Partners for on-site visits to the district and campus(es) as appropriate.
- ☑ 12. The applicant will attend and participate in grant orientation meetings, technical assistance meetings, other periodic meetings of grantees, and sharing of best practices through the TEA program office.
- ☑ 13. The applicant provides assurance it will participate in all grant requirements including but not limited to an ESF Self-Assessment, and ESF Diagnostic, developing a web-based improvement plan, submission of funding and pathway progress reports.

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CDN 11	13901	Vendor ID	175600123

#### **Summary of Program**

1. Describe how the LEA will support campus(es) in carrying out school support and improvement activities, including how the LEA will develop a web-based improvement plan for the eligible campuses selected for this grant.

In applying for this grant it is our intention to leverage the expertise of an external VIP (NIET) and continue the previous work we have been doing on the selected campus(es) who have both been involved in the ESF process. Specifically we would like to continue work on ESF framework areas 1.1 Developing campus leaders with clear roles and responsibilities and 2.1 Recruit, select, assign, induct, and recruit a full staff of highly qualified educators. Our district is dedicated to supporting our campus(es) as we continue seeking improvement in building staff capacity, improving student growth and increasing student achievement. In reviewing our 2019 ESF Diagnostic Needs Assessment, we believe that addressing EA 1.1 and EA 2.1 will build foundational capacity that will have strong impact on all aspects of our school improvement efforts. We will address these ESF Levers through high quality training followed by campus on-site individualized supports that will strengthen campus systems, build staff capacity and ultimately improve student outcomes. As a part of the ESF grant, we will support our campuses as they focus on Essential Actions(EA) 1.1: Develop campus instructional leaders (principal, assistant principal, counselors, teacher leaders) with clear roles and responsibilities and Essential Action (EA) 2.1: Effective, Well Supported Teachers: building the capacity of teachers so that all students have access to high-quality educators. We will do this by partnering with an External Vetted Improvement Program (VIP) who will support our development of clear roles and responsibilities for campus instructional leaders through instructional leadership team training, instructionally focused accountability training and ongoing, applied professional development on our campus. We would also seek to have our VIP provide leaders and teachers with ongoing, job-embedded, collaborative, student-centered professional learning that enables them to improve practice, grow in their leadership capacity, and meet their performance expectations. This would include training, modeling, and preparing teacher leaders to lead collaborative learning sessions through Professional Learning Communities (PLC). PLC supports would provide, ongoing, applied professional development in Our selected VIP would be able to provide, and support the implementation of a system for observing and providing feedback to teachers and leaders that honors and rewards them for how well they teach their students and improve their practice. This would allow for us to monitor the improvement and accomplishments of our teachers and leaders relative to their individual goals. Our web-based improvement plan would be developed to allow us to initially identify and track the needs of each campus aligned to EA 1.1 and EA 2.1, plan for the focus that we will have with our VIP on our campus, implement the program provided by the VIP, and monitor campus growth compared to the success criteria within the ESF for EA 1.1 and 2.1. Support for the campus(es) will come from the central office staff, primarily the assistant superintendent and the superintendent. Of primary importance, the superintendent will commit to fully support the campus(es) in implementation of the program with fidelity. This will eliminate the temptation to start a program and not give it the time necessary to show true impact. The superintendent has personally worked with the selected VIP before and understands their program and its implementation in the district.

2. Describe how the LEA will monitor schools receiving the ESF-Focused Support Grant, including how the LEA will: (a) Monitor a web-based improvement plans upon submission and during implementation, and (b) Implement additional action following unsuccessful implementation of such plan after the first year of the grant cycle.

Our district will monitor ESF Focused Support Grant funds through leveraging the web-based platform, and working with our VIP to determine how each campus is progressing within the success criteria for EA 1.1 and EA 2.1 throughout implementation. Based on our initial ESF diagnostic, we have developed a plan for the scope of work for each campus. We will use the web based improvement plan to document clear, cyclical assessment points with the VIP to inform additional actions that may need to be taken if implementation is unsuccessful. Additional needed actions will be as immediate as allowable. We will use the ESF success criteria to determine the metrics by which we assess the success of the program and to determine potential adjustments. We have planned for built-in continuous supports from our VIP in year 2 that will be based on an ESF Focused Support Grant outcomes review at the end of year 1. These continued supports could include further training for identified groups, including staff new to the district in year 2, on-site coaching and supports based on identified needs and revising campus goals based on progress.

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CDN 113901	Vendor ID	1756001231

## Goals, Objectives, and Strategies, Performance and Evaluation

1. Describe how the LEA will modify, as appropriate, practices and policies to provide operational flexibility to the awarded campus, that enables full and effective implementation of the Effective Schools Framework Essential Actions aligned webbased Improvement Plan.

In our work to enable the full and effective implementation of Essential Actions 1.1 and 2.1, we will seek to ensure that our practices and policies provide the necessary operational flexibility to the awarded campuses. To do this, we work with our selected VIP to create new pathways and modifications within the selected schools. This would enable the participating campuses to implement the program as designed.

We would allow these campuses to modify their school and employee calendars as necessary to accommodate additional days of professional learning required to meet the goals of EA 1.1 and 5.1. This would include integrating the ESF Focused Web-based Improvement Plan as the standing improvement plan for Crockett ISD.

We will also provide flexibility within our policies for PLCs and observation and feedback cycles to ensure policies align to the VIP's programming while still ensuring that they meet the highest of expectations required for our students.

RFA # SAS # Page 5 of 9

CDN 113901   Vendor ID 175600123			
CDN   13301   Vendor 10   173000125	)N   1	DN	CI

#### **Budget Narrative**

1. Describe how the proposed budget will meet the needs and goals of the program, including for staffing, supplies and materials, contracts, travel, etc. If applicable, include a high-level snapshot of funds currently allocated to similar programs. Include a short narrative describing how adjustments will be made in the future to meet needs.

The proposed budget includes procuring a contract for National Institute for Excellence in Teaching's (NIET) System for Teacher and Student Advancement (TAP System). We selected TAP because it is a comprehensive capacity building model. TAP focuses on creating school and district structures for building educator capacity to increase student achievement and is backed by more than 20 years of research. TAP on-site support will be crucial to effective implementation and support throughout the life of the grant. This would include direct professional learning services, support for implementation of enabling structures (e.g., PLC, ILT, Coaching, Feedback and Evaluation Cycles, Lesson Planning Structures etc.) as well as coaching and consultancy services to allow us to get ongoing support. Using the TAP system will empower us to meet the overall goals of our ESF Focused Support Grant Program by providing scaffolded supports that will sustain EAs 1.1 and 2.1 after the two years of funding is complete. CISD does not have this level of ongoing support at this time so these funds will be used to supplement school improvement efforts with additional services that will make a difference in acceleration of improvement. Contracted services funds will be allocated to research-based professional development that will be provided through initial training days and then ongoing, on campus coaching surrounding 1.1 and 2.1. Professional development training provided through our contract with NIET would include: Instructional Focused Accountability Training that will prepare our staff to develop clear, written, and transparent roles and responsibilities, schedule core leadership tasks on weekly calendars (observations, debriefs, team meetings), ensure that performance expectations are clear, written, measurable, and match the job responsibilities, train campus leaders to use consistent, written protocols and processes to lead their department, grade-level teams, or other areas of responsibility, create campus protocols that empower campus instructional leaders to meet on a weekly basis to focus on planning instruction based on student progress and formative data, build principal capacity to improve campus leaders through regularly scheduled, jobembedded professional development consistent with best practices for adult learning, deliberate modeling, and observation and feedback cycles. Through leadership team training, professional learning community training and ongoing coaching supports, CISD will ensure campus leadership retains effective, well-supported teachers by strategically recruiting, selecting, assigning, and building the capacity of teachers so that all students have access to high-quality educators. Ongoing Applied Professional Development through on-site monitoring/coaching days will be planned with our VIP and Campus Instructional Leadership Teams. Job embedded professional development will be implemented collaboratively according to data generated at the campus level so that educators have ownership in the selected Essential Actions for sustainability and capacity building.

Contracted services will include:

- 1. Instructional Focused Accountability Training -3 days of training around effective implementation of a valid and reliable appraisal and observation system for district leaders and school administrators including feedback cycles and calibration supports, followed by campus evaluator coaching and co-observation each semester.
- 2. Instructional Leadership Team Training- 2 days of training in which educators will reflect on the actions of highly effective administrators and develop their own skills to ensure instructional leadership team members and ILT meetings impact teaching and learning.
- 3. Professional Learning Communities Training for all administrators and teacher leaders- 2 days of training in structures that support adult learning and planning and implementing PLC structures for Crockett educators. The focus for PLC will be ongoing, applied professional development surrounding student and individual teacher growth goals based on data. Professional development sessions will be followed up with monthly on-site coaching days from NIET.

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CDN	113901	Vendor ID	1756001231

### **Budget Narrative, cont'd.**

2. Describe how the LEA will align other Federal, State, and local resources to carry out the activities supported with funds received under this grant.

The LEA intends to fully align the Mentor Program Allotment, (which has already been awarded); the ESF funds received, The Teacher Incentive Allotment (currently part of cohort D), local funds, Title IA funds and a large portion of ESSER II and III funds (if we receive any) to fully implement the Teacher Advancement Program (TAP) through the external VIP NIET. We have previously used NIET to assist at the elementary campus, will be using them with our new Mentor Program Allotment, and are asking for the ESF funds to implement further aspects of the program. We feel that by directing all of these various funding sources towards the same program we can be more efficient with our funds and certainly more effective in the results we achieve. Also, because of this multi-funding source approach, we will be better able to sustain the program elements as any one funding source may end.

CDN 113901	Vendor ID	1756001231		Amendment #
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		below to indicate w d by this program.	vhether	any barriers exist to equitable access and participation for any groups
funded b	y this progr exist to equit	am.		quitable access and participation for any groups receiving services on for the following groups receiving services funded by this grant, as
Group			Barrier	
Group			Barrier	

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CDN	113901	Vendor ID	1756001231

# Appendix I: Amendment Description and Purpose (leave this section blank when completing the initial application for funding)

An amendment must be submitted when the program plan or budget is altered for the reasons described in the "When to Amend the Application" document posted on the <u>Administering a Grant</u> page. The following are required to be submitted for an amendment: (1) Page 1 of the application with updated contact information and current authorized official's signature and date, (2) Appendix I with changes identified and described, (3) all updated sections of the application or budget affected by the changes identified below, and, if applicable, (4) Amended Budget Request. Amendment Instructions with more details can be found on the last tab of the budget template.

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Amended Section	Reason for Amendment