

MODULE C: Building Staff Capacity Remotely

TEA Remote Learning Sessions July/August 2020

An Overview of the 3 Modules

MODULE A	MODULE B	MODULE C
 Introduction to Remote Learning Understand how to set up a vision and structures for remote learning implementation and success. Leaders will: Understand what remote learning is and clarify key terms and approaches Explore what the research base says about components that drive quality and efficacy Identify starting points for implementation. 	 Driving Remote Instruction Quality and Improvement Explore drivers for effective, rigorous, and equitable remote instruction. Leaders will: Develop a deeper understanding of remote instructional quality Explore key strategies such as assessing mastery and executing data-driven personalization Align leadership team support 	 Building Staff Capacity Remotely Understand how to implement remote, site-level professional learning to support teacher success. Leaders will: Understand drivers for high- quality adult online learning Identify critical educator competencies needed for implementing remote instruction Develop an action plan for educator learning.
7		

Session Objectives

- Explore the research-base on and specific strategies for **executing effective adult online learning**.
- Translate theory to action through four key steps to implement effective school-level professional development that is personalized to individual teacher needs.
- Identify at least one strategy to immediately apply to your current work, plus additional strategies to consider for future growth.
- **Experience remote learning** with varied modalities to offer reflection points and ideas for future actions.



Agenda

TIME	TOPIC
10 minutes	Warm-up & Welcome
20 minutes	 Personalized PD: Where to start? Four key steps Six quality drivers for effective adult learning
12 minutes	Exploration: Asynchronous, independent learning time
20 minutes	Small Group: Sharing and discussion
8 minutes	 Closing: Post-It Promise Questions?

The Learning Accelerator envisions a world in which each student receives the effective, equitable, and engaging education they need to reach their full and unique potential.

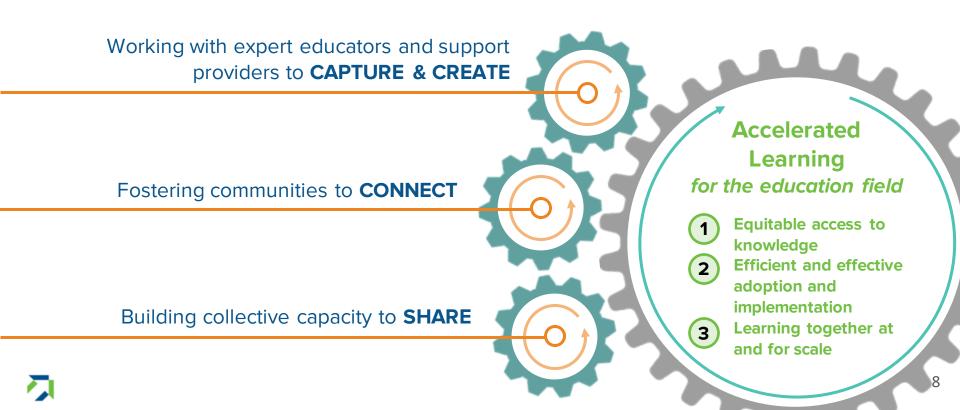


This vision isn't a new one, but making it a daily reality has proven hard in practice.

It's going to take new ways of working informed by data and supported by technology to make this vision possible for every learner in every school in America. TLA is helping to make the 'potential' possible and practical for every teacher and student in America.



TLA serves as a learning engine for the education field to spark movement on shared problems of practice.



How We Work

A few crucial details about how we work as a national nonprofit:

- We don't believe in a single "model" for this work; rather, we help educators discover and implement strategies for solving gnarly problems of practice in their classrooms, schools, and systems.
- We don't charge for any of the knowledge or tools we create. Everything TLA produces is free and open for your use, please take, share, modify, and make better.
- We don't provide direct technical assistance in implementation rather, we work alongside organizations that do. We're always happy to connect you!
- We know that the solutions reside in the work you do daily, and want to learn humbly and curiously (and tell us if we're not meeting that bar!).

Free Resources for Your Work

Guidance and Resources for Your Work Response Support

Practices learningaccelerator org



ended & Personalized Learning At Work

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Today's One Thing for Teachers: Remote Family Engagement Bianca Dávila

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Home GotStarted Partners About

Customized coaching for leaders to ensure learning can happen anytime, anywhere.

COVID-19

Education leaders like you are newigating complex waters. Whether helping your teachers establish new approaches to learning remotely, beginning to develop plans for summer school, or figuring out how to organize instruction and resources in the foce of uncertainty in the fail, we know you're making many critical decisions to best serve your students, hamiles, and staff.



The Always Ready For Learning Network is a national, philanthropically-supported initiative to ensure K-12 school

"One Thing" Remote Series for Educators and Leaders

<u>Attps://practices.learningaccelerator.org/insights?topic=tla-one-thing</u>

The PD Challenge

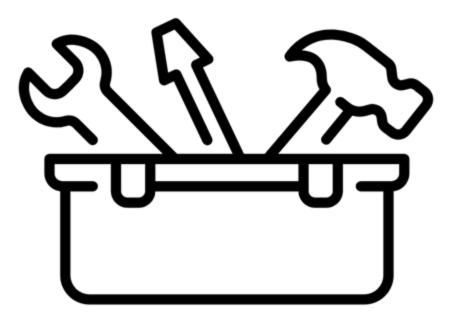
- Educators are trying to adjust rapidly to new remote learning models
- Most have not experienced remote and/or blended, competency-based learning in their own education backgrounds

So, how can we help them develop the competencies we need to be successful?

- *Modeling:* We learn the work by doing the work
- *Personalizing:* Meeting teachers where they are in their comfort and learning

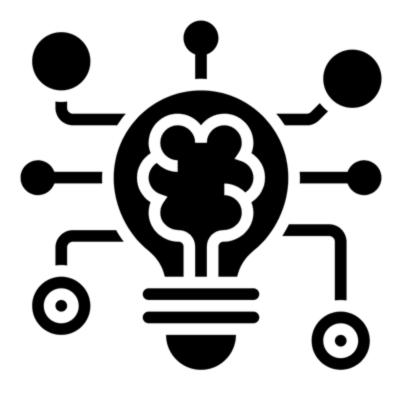
Our approaches to training and development MUST replicate what we're asking teachers to implement in their "classrooms."







Essential Grounding: What is good adult learning?



Questions to Ask Yourself as We Explore

1. Online PD Design:

What does remote PD currently look like at your school?

1. Competencies:

Have you identified competencies that include the skills your teachers need to be successful within the remote space?

1. Assessment:

How do you help teachers reflect on and assess their skills and readiness?

1. Personalization:

How do you currently target training for what teachers individually need?



How do you learn best?

In the chat share ONE of the following:

- 1. One way you learn best
- 2. One **platform** that you have had success learning on and why
- 3. One of your favorite **online learning experiences** and why

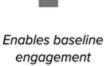


PD Design: What <u>drives quality</u> of an online learning experience?

Motivating factors that deepen commitment and outcomes



Essential for high-quality learning experiences that translate to change



Connection To build social presence and collaborative learning

Rigorous Content

Focus

Rigorous design and facilitation

within context of subject and learning community Personalization

Flexibility and targeted individualized approaches to meet personal needs and interests

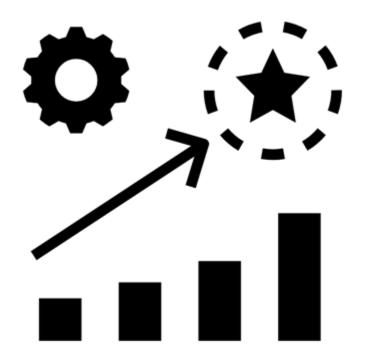
Active Learning Strategies that support transfer of learning to practice Mastery Learning Structures and processes that ensure proficiency

Platform Quality Functionality to support engagement

Making This Concrete

Platform Quality	Have I selected an easy-to use tool and/or platform? Can my teachers actually use it and find support when needed?
Rigorous Content Focus	Do I have good content that educators can dig into, and is aligned to the competencies? Can it be adapted to ensure it is relevant to multiple contexts?
Active Learning	How will I keep educators engaged and collaborating? Polls? Reflection prompts? How can they show their mastery in active ways?
Mastery Learning	Am I offering feedback that helps educators keep working towards mastery? Can they practice? How will they know they are ready to move to the next "phase" or content topic?
Connection	How am I personally connecting with my educators? (In time, but also out?) How am I helping educators connect with each other?
Personalization	How am I helping educators to see relevance and set concrete and attainable goals around competency mastery? How am I offering options for choice around content and learning experience?

Systems: Aligning PD efforts to meet the unique needs of educators



Four Critical Steps for Moving to a Personalized PD Approach

Define Competencies

What are your educators going to need to be successful?

Reflect and Assess

What are strengths and gaps?

Offer Personalized Supports

Aligned to learner needs and choice

Align Systems

Human capital processes and structures

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Step 1: Define Competencies

Competencies = mindsets, qualities, and skills educators need to successfully reach the vision you have for remote learning.

Things to think about **before** identifying competencies...

- When rolling out new technology-enabled approaches, our tendency is to focus on technology implementation this is a mistake!
- We're asking teachers to make big shifts, using new tools and working in new ways while also translating current effective instructional practices, so what skills do they need to not just use the tool but implement it effectively?
- We need to move away from just "tech training" to **sharing and understanding the essential plays and practices into which technology fits**, as well as how to implement it effectively and strategically.

Example 1: Competency Framework - Notice the 3 parts!



Example 2: Dallas ISD Extended Coaching Rubric

(Access the entire rubric)

·	Personalized LEARNING Extended Coaching Rubric					
	Beginning	Developing	Practicing	Achieving	TEI	
	Data Driven Instruction					
	A singular source of academic data drives instructional decision-making.1	Muttiple sources of academic data drive instructional decision-making.	Multiple sources of academic and non-academic data used together sometimes drive instructional decision-making.	Multiple sources of academic and non-academic data used together atways drive instructional decision-making.	1.2, 1.4, 2.4	
Student Feedback						
and Data	Students receive feedback from teachers in order to improve.	Students receive specific feedback from teachers and occasionally peers in order to improve.	Students receive timely and specific feedback from both teachers and peers in order to improve.	Students receive timely, frequent, and specific feedback from both teachers and peers in order to improve.	2.2, 2.3	
Assessment	Students demonstrate learning through formative and summative assessments that tend to be unvaried .	Students demonstrate learning through formative and summative assessments that are varied , but assessments may be generic and/or inauthentic .	Students demonstrate learning through formative and summative assessments that are varied, relevant, and rigorous.	Students demonstrate learning through formative and summative assessments that are varied, authentic , relevant, and rigorous.	1.3, 2.2	
	Choice in Assessment					
	Students have one way and one opportunity to demonstrate mastery.	Students have one way and multiple opportunities to demonstrate mastery.	Students sometimes have multiple opportunities and ways to demonstrate mastery.	Students regularly have multiple opportunities to demonstrate mastery and choice in the way they submit.	1.2, 1.3, 2.2	

Each competency on the Dallas ISD rubric covers **four phases** to ensure multiple entry points and personalized support.

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Step 2: Reflect and Assess

We must strive to **know** and **empower** our adult learners to...

- Define what competency looks like in action, what evidence of mastery looks like
- Formally and informally determine:
 - Opportunities for learner self
 assessment/reflection
 - Alignment of observations and look-fors
- Support and learn from each other

Big question: How does this look in the remote space?



Example 1: Reflection Rubric for iNACOL Competencies

TLA-- Blended Educator Competency Framework Self Assessment

Directions: For each competency, think about your teachers' existing strengths and weaknesses as well as the supports you are positioned to provide. Select the category description you think fits best and make a few notes.

		Assessment Category		
Domain	Competency	Gap	Developing	Strength
		This is a challenge area for us. We haven't really considered this yet. (And/Or) We are just beginning to think about how to help our teachers grow here.	We have begun to tackle creating supports here. (And/Or) Our existing staff seem to be strong here, but we may need to create more system supports.	We have good supports and alignment in this area.
Mindsets	New Vision for Teaching and Learning			
Core values or beliefs that guide an individual's thinking, behaviors, and actions, and that align with goals of educational change and mission.	Orientation Towards Change and Improvement			
Characteristics	Grit			
Personal characteristics and patterns of behavior that help make the	Transparency			
transition to new ways of teaching and learning.	Collaboration			

Example 2: Dallas ISD Look-Fors

Assessment and Data Phase 1

Beginning	Developing	Practicing	Achieving
A singular source of academic data drives instructional decision- making. ¹	Multiple sources of academic data drive instructional decision- maiking.	Multiple sources of academic and non- academic data used together sometimes drive instructional decision- making.	Multiple sources of academic and non- academic data used together always drive instructional decision- making.

"Look-Fors" During Observation

Remember. The most helpful part of the observation is not checking off items, but the conversations and reflections that happen after the visit.

Beginning/ Developing

- Learner Profile includes previous years' performance on state assessments and may include limited information from other academic sources. There is no evidence that non-academic data sources are being used to inform instruction e.g. interest surveys, career/aspirational surveys, etc.
- Teachers may not consistently share formative and summative assessment data with individual students.
- On lesson plans, there is no evidence of data to inform instructional decision-making.
- When giving instructions, introducing activities, facilitating small groups, etc., the teacher does not provide a rationale for her decision using data.
- Students are not able to articulate a rationale for their current task that is grounded in data E.g., 'I'm working on

Practicing/ Achieving

- Learner Profile includes multiple sources of data. such as diagnostic assessments. NWEA's MAP, state assessments. adaptive software/digital content reports. career/aspirational surveys. personality tests. parent surveys. learning ityle inventories. etc.
- Data sources are regularly and consistently refreshed/updated to reflect the latest information about a student.
- Students have access to individual formative and summative assessment data.
- On lesson plans, teachers tag the instructional decision with the source of data that informed that decision (e.g., small group lessons)
- When giving instructions, introducing activities, facilitating small groups, etc., the teacher provides a rationale for her

Dallas ISD has also shared **"Look-Fors"** for each phase, aimed at measuring mastery through observation

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Step 3: Offer Personalized Supports

Execute on delivery of differentiated and personalized supports to...

- Help teachers experience remote/blended
 learning and competency-based learning as
 learners themselves and connect that
 experience to their remote implementation
- Align supports to competencies with a focus
 on individual need
- Offer different modalities, choice around types
 of learning experiences
- Engage educators to learn together
- Continually assess learning in real time as you go

Consider choice around:

- 1. What
- 2. Where
- 3. How
- 4. When



Example 1: Highlander Institute Flex Tech Training BINGO

LINCOLN PD - Google Playground - Bingocard

PLAYGROUND: EXPLORING TECH TOOLS в Ν G 0 Develop at least 3 Classroom Set up a Remind 101 Develop a playlist of at expectations (norms) Develop a playlist using Account to keep in touch least 5 resources in a Create a Calendar in as they relate to BlendSpace with your students. GoogleDoc with Google Calendar and technology and your Explore classroom add 3 dates to it hyperlinks setting. Create a applications. document listing them. **Tools for Self Directed Tools for Productivity Tools for Self Directed Tools for Productivity Tools for Productivity** Learning Learning Develop at least 3 Organize your files in Classroom expectations Record a brief Drive. Create a Explore the basic Create an exit slip for your (norms) as they relate to explanation using 2015-2016 PD folder. functions of your class using GoogleForms technology. Create an Sceencastify and post it Take before and after Chromebook audioclip using Vocaroo into your GoogleDrive or Audioboo to explain screenshots thom Google Apps 101 **Tools for Self Directed Tools for Assessment Tools for Collaboration Tools for Productivity** Learning Record yourself sharing your Classroom Explore Content Related expectations (norms) as Open a Google Google AddOns/ CREATE GOOGLE Create a survey to they relate to Hangout with 2 Extensions and install 2 CLASSROOMS FOR ALL collect info about your technology using colleagues. Take a on your GoogleDrive OF YOUR SECTIONS. students using Google Screencastify and Post screenshot of the Post at least 1 Forms to YouTube hangout. assignment **Tools for Collaboration** Tools for Deeper Learning Tools for Collaboration Google Classroom Tools for Assessment



Example 2: Dallas ISD PL Cruise PD Experience

CRUISE 8:30- 8:50 9:00-9:55 ASSESSMENT - DATA SES	WELCOME + ORIENTATION Auditorium	Classroom Partnership: It's OUR Home Room 33 with Vonesio Rodriguez Routines, procurements, and expectations- easy as 1-2-3! Figure out what you need to do first, so students can maximize instructional time and begin to manage the classroom environment. IRoutines and Procedures]	Helping Students Harness Purpose Over Pleasure Room 134 with Jasion Broussord With a strong sense of purpose, we flourish: we enjoy a more meaningful life, are healthier and more realisent to setbacks. I/ve more energotically, and feel good about what we've accomplished. This session will provide strategies from Character	
Share Your Learning Through Authentic Assessments Joen 134 or Joen Immund	Getting the Most out of MAP Data - Reports Room 130 with Clave Conservat Edwards the puesiwork, Maxempia the power of MAP data		Lab that will help students harness purpose over pleasure. [Sense of Purpose]	
Secone part of a national movement to barnilorm ischools into piaces where students can communicate, collaborate and contribute. Protograms will be introduced to societs to help plan exhibitions, student-led conferences, and presentations of learning. Together, we can empower students to have agency over their learning though authentic assessment?	and reports! Can you identify the ideal lives where instruction is most branchist for each subarder? The NMEA MAP test is a powerful took that does the work for you. In this session, we will interpret and apply data from key reports and use that is evaluate academic needs in the classroom. (Authentic Assessment)	Ideas to Reduce Interruptions During Small Group Room 130 with Arlene Vargas - Resource Calderon You are ready for station rotation? Your students are going to love this way of learning, and you are going to love the writing with your small group	What do I say? Teaching Students to Give IMPACTFUL Feedback Room 127 with Lily Ruble - Mike Stronge How might students hold each other, or themselves, accountable if they don't know what to say? During this session you'll learn ways to teach students how to give freedback and learn some protocols to use in the classroom. [Peer Accountability]	
Leveraging G Suite for Student Feedback Room 155 with Johan Wather Looking for some new Firenth to help you provide ndividual feedback to every sludent or your class? Lookin on more Come leven for to loverage G Suite: Tools Discuments, Classoont, Kieg, and Formij for feedback Suitent Feedback	Benefits of Offering Students Choice in Assessment Boen 33 evident Analtan What if only having one type of assessment is not accurately portrange student involvedge! In this session you will seen strategies to give students the option to choose which have of assessment they can parties in to	of students giving them your undivided attention. Right? Not always. This session will provide strategies to reduce interruptions during small. group so that the culture of your classroom is one built on trust and empowerment. [Routines and Procedures]		
	choose which type of assessment they can parture in to feel empowered & more engaged in their learning IChoice in Assessment	Growth Mindset, Myself, and My Diverse Classroom Room 132 with Liliane de Moraes Explore and learn how to apply Growth Mindset for yourself and all your students to ensure a high achieving cutture in your classroom no motter who enters your door. [Growth Mindset]	Focusing on Students Strengths Room 137 with Louren Acree In this session we will cover strategies you can use to help students get to know themselves as learners so that they can find their place in the classroom. ISense of Purposel	
What I Could Do Different! Room sty with Const Marrest Learn why representing student Resolution in your classriourn helps students' growth and learning and how to develop "proper and develop" with your students. IStudent Feetback!	More Than Numbers Boom 132 with Samba Alan Studenth are more than runnfeers. They are multidimensional and excisi different areas in this weaken, participants will identify multiple routions of acclamic and non-accelence (data to drive instructional decrutor-making Participants will identify and/or orwale a system to material rolated instructional decrutor-making Students are more than runnfeers. Buta Othem Instructional			
		Peer Accountability: Building our Success Together	Making Growth Mindset Visible Room 136 with Kristen Wathins	
been 10° with Lowen Access I this sension we will beli about strategies for non-proving student choice in demonstrating maskery of particular content www. We will cover learning gods and suiding effective rubrics that are specific enough to muse rigor while also allowing flexibility by your	Off the Wall Data Recent to the second secon	Room 135 with Baltaar Benneides Education in concert is at its heart about interconnectedness. How might students form the habt of celebrating individual and collective success while maintaining high standards for themselves and their peers? [Peer Accountability]	It's time to reinforce growth mindset by making it come to life for students! Come learn how to prais the process in simple, tangble ways that provide opportunities for everyone in your classroom lyou tool! to practice and begin to build positive habits. (Growth Mindset)	
Balancing Student Choice and Rigor Room 137 with Lower Acres In this tension we will close a tension the incorporating makery of a particular content area. We will close tameng balance balance efficience in demonstrating makery of emutering the second and the second emuty to emutering the second accessing fieldstifty for your students. IChoice in Assessment Pool Deck Room 131 Feeding slightly overwhelmed, need processing time, or we you?	Sudents are more than numbers. East Online Instruction! Off the Wall Data Rosen size with Someous Public Collecting data is insensitial in the personalized learning data with Someous And Social And Social data and put is the hands of your students You'll be introduced to data collection instratiogies and have time to replace some real-world examples of data collection IDeta Driven Instruction!	Together Room 135 with Baltatar Benavides Education in concert is at its heart about interconnectedness. How might students form the habt of celebrating individual and collective success while maintaining high standards for themselves and their peers?	Room 136 with Nitoten Wettins It's time to reinforce growth mindset by come to tile for students! Come learn he the process in simple, tangible ways the opportunities for everyone in your class tool to practice and begin to build posit (Growth Mindset)	

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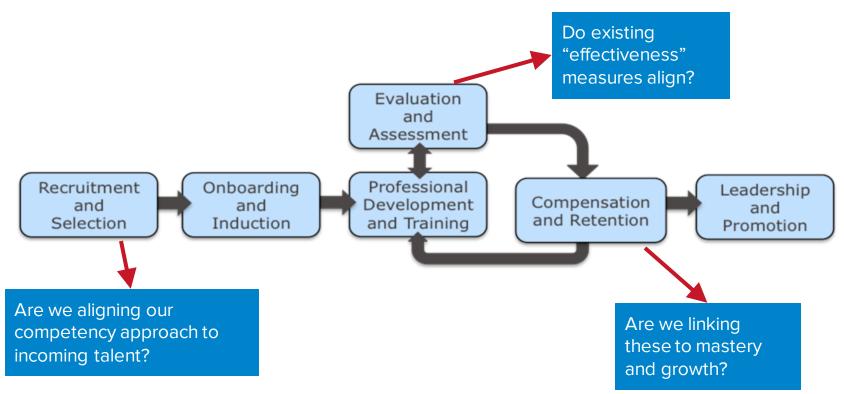
What are strengths and gaps?

Offer Personalized Supports

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Align Systems Human capital processes and structures

Step 4: Align Systems





Resources: TLA Resource Guide - Systems; TNTP: Reimagining Teaching in a Blended Learning Classroom

Reflection Time: Where should I start, and which playlist should I explore? Here are some considerations to think about...

- 1. Online PD Design: What does remote PD currently look like at your school?
 - a. Where can the learning be asynchronous vs. synchronous?
 - b. How can you build flexibility into your PD design to ensure an engaging learning experience for your educators?
- **1. Competencies:** Have you crafted updated competencies that cover skills your teachers need to be successful within the remote space?
 - a. What are the competencies you think are most essential to your pedagogical goals and model within the remote space?
 - b. Any initial priorities?
- 1. Assessment: Do you currently encourage teachers to reflect and assess?
 - a. How do you define and identify mastery?
 - b. Is it clear and aligned across all levels?
- 1. Personalization: Based on your assessment, what is your plan of action for training?
 - a. What are the resources you have on hand? What resources will you need to find?
 - b. How will your approach replicate the type of learning you want students to have?



Independent Learning Time: Reflect, Assess, and Explore

- Explore a "playlist" of resources focused on one of the following PD topics:
 - Competencies
 - $\circ \quad \text{Reflect and Assess}$
 - Personalization
 - Online PD Design
- Fill out the <u>worksheet</u> and identify ONE of the following to share in your small group:
 - Strategy or idea that you can see putting into action
 - o "A-ha!"
 - Question you still have





Whole Group Sharing: Any volunteers?? (10)

We would love to use the collective group to jig-saw/popcorn our learning together. If you would like to share please **unmute**, **turn your video on**, **say your name**, **role**, **and ONE of the following**:

- 1 resource you found interesting and/or want to revisit and apply (**please chat the link the the chat box**)
- 1 "a-ha!"
- 1 question you still have

If you are sharing a resource please either share the title or the link in the chat.



Small-Group Exploration

In each small group you will share your name, role, and ONE of the following:

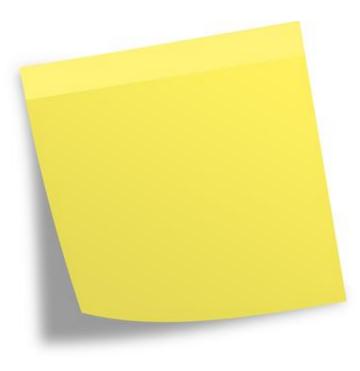
- 1 resource you found interesting and/or want to revisit and apply
- 1 "a-ha!"
- 1 question you still have

Each group will then identify one participant to share ONE common thought, wondering, resource, etc. in the chat when you return.



Post-It Promise

• What is one thing you promise to apply to your work next week, next month, etc.?



Acknowledgments

This presentation was created by Juliana Finegan, July 2020. For further information please contact Juliana at juliana.finegan@learningaccelerator.org

For further information about The Learning Accelerator, please visit <u>www.learningaccelerator.org</u>





Appendix: Tools for Remote Learning



Learning Management System: These platforms will allow you to **create organizational systems for courses** and allow **teachers to distribute and collect work** as well as communicate with students.

ASYNCHRONOUS LEARNING

To provide opportunities for students to learn and practice asynchronously, you may need tools for video recording, access to digital and analog curriculum tools (e.g., readings, worksheets, playlists), and other learning resources that allow students to be self-directed.

SYNCHRONOUS LEARNING

For synchronous learning, access to video conferencing tools will be helpful. Students that do not have access to technology might use the telephone.

COMMUNICATION LOOPS

Remote learning requires consistent communication to multiple audiences (i.e., teachers, families, students), and each group may need different tools. Most LMS platforms can help support this need, but other channels may be effective as well, like websites, social media, and the phone.

COLLECTING DATA

Often, learning management systems will allow you to collect data on a range of metrics like coursework completion, attendance, and quality of student work.

SOCIAL INTERACTIONS

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SOCIAL INTERACTIONS

Learning Management System: These platforms will allow you to **create organizational systems for courses** and allow **teachers to distribute and collect work** as well as communicate with students.

ASYNCHRONOUS LEARNING

To provide opportunities for students to learn and practice asynchronously, you may need tools for video recording, access to digital and analog curriculum tools (e.g., readings, worksheets, playlists), and other learning resources that allow students to be self-directed.

SYNCHRONOUS LEARNING

For synchronous learning, access to video conferencing tools will be helpful. Students that do not have access to technology might use the telephone.

COMMUNICATION LOOPS

Remote learning requires consistent communication to multiple audiences (i.e., teachers, families, students), and each group may need different tools. Most LMS platforms can help support this need, but other channels may be effective as well, like websites, social media, and the phone.

COLLECTING DATA

Often, learning management systems will allow you to collect data on a range of metrics like coursework completion, attendance, and quality of student work.

SOCIAL INTERACTIONS

Blended & Personalized Learning Free Resources



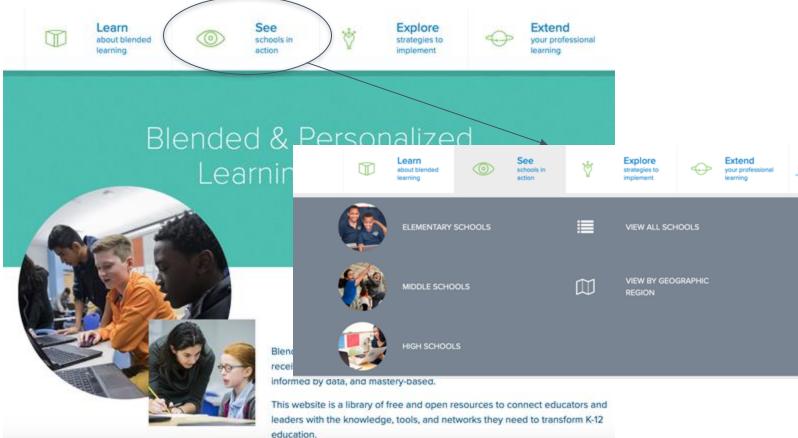
TLA's Blended & Personalized Learning at Work



12 schools showcased Over 200 concrete strategies focused on classroom practices, human capacity/PD, measurement. and conditions ALL for FREE!







TLA's Blended & Personalized Learning at Work See Explore Learn Extend T about blended schools in strategies to your professional implement learning action learning. Blend Learn See Explore Extend your professional about blended schools in strategies to implement learning action learning Conditions for Success & Teaching & Learning Train Your People Practices Scale Measure Your Progress Blended learning is a key mechanism for ensuring each child in America receives an effective, equitable, and engaging education that is personalized, informed by data, and mastery-based. This website is a library of free and open resources to connect educators and leaders with the knowledge, tools, and networks they need to transform K-12 education.





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